



MISSOURI DEPARTMENT OF NATURAL RESOURCES  
SOLID WASTE MANAGEMENT PROGRAM  
**SOLID WASTE MANAGEMENT DISTRICT ANNUAL REPORT**

<b>1. REGION IDENTIFICATION (A-T)</b> E	<b>2. SOLID WASTE MANAGEMENT DISTRICT NAME</b> MARC SWMD	<b>3. FISCAL YEAR PERIOD:</b> FROM JULY 1, 2,012.( TO JUNE 30, 2,013.(
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**GOALS AND ACCOMPLISHMENTS**

**4. (A) WHAT WASTE REDUCTION GOALS DID THE DISTRICT HAVE FOR THE MOST RECENTLY COMPLETED FISCAL YEAR AND WHAT ACTIONS DID THE DISTRICT TAKE TO ACHIEVE THESE GOALS?**

The MARC SWMD's purpose is to divert waste from the waste stream through waste reduction, reuse and recycling programs, with an ambitious goal of reducing the amount of waste going to landfills by 80 percent by 2023. To achieve the 80 percent waste diversion goal, the District has adopted multi-year strategies that encompass waste reduction, recycling, and resource recovery. Regional solid waste programs, grant funds, and technical assistance efforts help facilitate progress towards this regional goal.

See attached sheets (Attachment 1) for further discussion.

**4. (B) WHAT WASTE REDUCTION GOALS DOES THE DISTRICT HAVE FOR THE UPCOMING FISCAL YEAR? WHAT ACTIONS ARE PLANNED TO ACHIEVE THESE GOALS? INCLUDE THE TYPES OF GRANT PROPOSALS THAT HAVE BEEN IDENTIFIED TO ASSIST IN MEETING THESE GOALS.**

See above and Attachment 1.

**5. (A) WHAT RECYCLING GOALS DID THE DISTRICT HAVE FOR THE MOST RECENTLY COMPLETED FISCAL YEAR AND WHAT ACTIONS DID THE DISTRICT TAKE TO ACHIEVE THESE GOALS?**

1. See above and Attachment 1.

2.

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5. (B) WHAT RECYCLING GOALS DOES THE DISTRICT HAVE FOR THE UPCOMING FISCAL YEAR? WHAT ACTIONS DOES THE DISTRICT PLAN TO ACHIEVE THESE GOALS? INCLUDE THE TYPES OF GRANT PROPOSALS THAT HAVE BEEN IDENTIFIED TO ASSIST IN MEETING THESE GOALS.

See above and Attachment 1.

6. (A) WHAT RESOURCE RECOVERY GOALS DID THE DISTRICT HAVE FOR THE MOST RECENTLY COMPLETED FISCAL YEAR AND WHAT ACTIONS DID THE DISTRICT TAKE TO ACHIEVE THESE GOALS?

See above and Attachment 1.

6. (B) WHAT RESOURCE RECOVERY GOALS DOES THE DISTRICT HAVE FOR THE UPCOMING FISCAL YEAR AND WHAT ACTIONS DOES THE DISTRICT PLAN TO ACHIEVE THESE GOALS? INCLUDE THE TYPES OF GRANT PROPOSALS THAT HAVE BEEN IDENTIFIED TO ASSIST IN MEETING THESE GOALS.

See above and Attachment 1.

7. (A) LIST ALL PROJECTS OPEN DURING THE MOST RECENTLY COMPLETED FISCAL YEAR. (NOTE: THIS INCLUDES PROJECTS THAT MAY HAVE CLOSED DURING THE YEAR. ATTACH ADDITIONAL SHEETS IF NEEDED.)

PROJECT NUMBER	NAME OF PROJECT RESULTING IN TONNAGE DIVERSION FROM LANDFILL	COST OF PROJECT	NUMBER OF TONS DIVERTED	AVERAGE COST PER TON DIVERTED
E2011-008	BADSEED - Residential Composting	\$55,690 total year + match	40.15 during fiscal yr. only	\$1,387
E2012-002	Friends of the City Market - Recycling	\$7,751 total year + match	5,821 during fiscal yr. only	\$1.33
E2012-003	Rehabilitation Institute - Book Debinding	\$55,271 total year + match	272.2 during fiscal yr. only	\$203
E2012-004	Kansas City Parks & Rec - Recycling	\$17,162 total year + match	1.81 during fiscal yr. only	\$9,481
E2012-005	City of Gladstone - Parks Recycling	\$7,542 total year + match	.37 during fiscal yr. only	\$20,383
E2012-006	Truman Heritage Habitat - Restore	\$73,180 total year + match	127 during fiscal yr. only	\$576
E2012-008	Clay County Parks - Recycling	\$17,132 total year + match	.66 during fiscal yr. only	\$25,957
E2012-009	CASCO - Recycling	\$40,492 total year + match	183 during fiscal yr. only	\$221
E2012-010	Central Industrial District - Recyc.	\$44,864 total year + match	59.96 during fiscal yr. only	\$748
E2012-012	Revolve - Bike Recycling	\$34,779 total year + match	5.94 during fiscal yr. only	\$5,855
E2012-013	Sugar Creek - Parks Recycling	\$6,040 total year + match	.157 during fiscal yr. only	\$38,471
E2012-015	Harvesters - Food Composting	\$58,461 total year + match	268.41 during fiscal yr. only	\$218
E2012-017	Kansas City - Special Event Rcy	\$20,250 total year + match	6.08 during fiscal yr. only	\$3,330
E2012-018	Cass Co. Sustainability Com.	\$15,598 total year + match	111.61 during fiscal yr. only	\$140

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**7. (A) LIST ALL PROJECTS OPEN DURING THE MOST RECENTLY COMPLETED FISCAL YEAR. (NOTE: THIS INCLUDES PROJECTS THAT MAY HAVE CLOSED DURING THE YEAR. ATTACH ADDITIONAL SHEETS IF NEEDED.) -- Continued**

PROJECT NUMBER	NAME OF PROJECT RESULTING IN TONNAGE DIVERSION FROM LANDFILL	COST OF PROJECT	NUMBER OF TONS DIVERTED	AVERAGE COST PER TON DIVERTED
E2013-005	Atlas Glass, Curbside Glass	\$0	0	\$0
E2013-006	Sleepyhead Beds, mattresses	\$21,251 expended w/mtc	34.11	\$623
E2013-007	City of Platte City, recycling truck	\$0	0	\$0
E2013-008	SE Enterprises, Holiday Lights	\$0	7.7	\$0
E2013-010	Park University, food waste	\$0	2.2	\$0
E2013-011	Nelson Atkins, recycling	\$0	0	\$0
E2013-012	The Rehabilitation Ins., Books	\$29,289 expended w/mtc	187.23	\$157
E2013-013	Missouri Organic, food waste	\$20,682 expended w/mtc	.7	\$29,545
E2013-015	St. Teresa's Academy, recycling	\$4,805 expended w/mtch	.12	\$40,041
E2013-016	Truman ReStore, Driver	\$8,844 expended w/mtch	64.6	\$138
E2013-018	Jerusalem Farm, food waste	\$0	.54	\$0
E2013-019	Revolve, bicycles	\$10,681 expended w/mtc	4.01	\$2,663

**7. (B) WERE THERE ANY OTHER MEASURABLE OUTCOMES ACHIEVED BY THE ABOVE LISTED PROJECTS? LIST PROJECT NUMBER, TYPE OF OTHER MEASURABLE OUTCOME AND QUANTITY.**

PROJECT NUMBER	OUTCOME MEASURE	UNIT OF MEASURE (QUANTITY)	COST OF PROJECT	AVERAGE COST PER UNIT OF MEASURE
E2013-019	Number of collection events	4	\$10,681 expended w	\$2,670
E2013-013	Number of events	2	\$20,682 expended w	\$10,341
E2012-001 thru 003	MARC SWMD Grants - see Attachment 2			
E2013-001 thru -004	MARC SWMD Grants - see Attachment 2			

**8. SUMMARIZE PROJECTS THAT DID NOT RESULT IN TONNAGE DIVERSION**

PROJECT NUMBER	NAME OF PROJECT WITH OTHER THAN TONNAGE AS OUTCOME MEASURE	OUTCOME MEASURE	UNIT OF MEASURE (QUANTITY)	COST OF PROJECT	AVERAGE COST PER UNIT OF MEASURE
E2012-011	Blue Springs - Public Awareness	# Programs	3	\$3,052 w/mtch	\$1,017
E2012-014	Bridging the Gap - By-Product Synergy	# new members	18	21,139 w/mtch	\$1,174
E2012-016	Jackson County - Yardwaste Survey	# of surveys	1563	\$18,750 w/mtch	\$12.00
E2013-009	Cass County Sustainability, Education	# of students	485	\$14,361w/mtch	\$29.60
E2013-014	Job One	# postcards maile	0	\$0	\$0
E2013-017	Bridging The Gap, By-Product Synergy	# of attendees	89	\$21,689 w/mtch	\$244

**9. IDENTIFY SEPARATELY PROJECTS THAT MANAGED ITEMS BANNED FROM LANDFILLS**

PROJECT NUMBER	NAME OF PROJECT	OUTCOME MEASURE	UNIT OF MEASURE (QUANTITY)	COST OF PROJECT	AVERAGE COST PER UNIT OF MEASURE
E2011-008	BADSEED - Residential Composting	Yardwaste (tons)	16.53	\$14,362	\$868

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**11. DESCRIBE YOUR DISTRICT'S GRANT PROPOSAL EVALUATION PROCESS.**

The Grant Review Committee is comprised of seven volunteers:

Donna Utter (Chair), Ripple Glass  
 Brian Alferman, PlanetReuse  
 Dan McGraw, Executive Board (past member/alternate)  
 Sue Mikula, Executive Board (alternate)

Marleen Leonce, Management Council  
 Jim Twigg, Management Council Ex-Officio  
 Bruce Bowers, SCS Engineers

The grant proposal evaluation process is as follows:

1. Applicants are required to submit a brief pre-application indicating project scope and preliminary budget. The Grant Review Committee (GRC) reviews pre-applications and provides initial feedback on project relevancy and suggestions for improvement. District staff communicates GRC comments both verbally and via email to applicants. Applicants may decide at that point to submit a full application.
2. Applicants must submit an application by the district's posted due date and time. Staff reviews the applications received to determine completeness. At this time, staff also prepares a summary of past performance for applicants who have received prior grant funds. Staff forwards a completeness list and past performance evaluation to each GRC member.
3. The GRC members individually evaluate final proposals on criteria established by the district grant rule. The evaluation criteria are provided in Attachment 4.
4. GRC member scores are submitted to staff for ranking compilation. The highest and lowest scores are omitted for the calculation of the average scores to avoid skewed averages.
5. The committee convenes a meeting to complete its selection process and agree upon a consensus-based score for each application received. At this meeting, recommendations for "full award," "partial award," "no award" are made based on the amount of funding available for the grant round. If necessary, contingencies for award are established at this meeting.
6. Recommendations resulting from this process are forwarded to the executive board for approval.

The district has provided funding to past recipients. Past performance is reviewed by the Grant Review Committee and the Executive Board receives a list of past recipients as part of its approval process.

Staff assistance is offered throughout the process to ensure quality and complete applications.

**12. BOARD AND COUNCIL MEMBERS**

NAME Chris Bussen	<input checked="" type="checkbox"/> BOARD	<input type="checkbox"/> COUNCIL	ADDRESS 1971 SE Hamblen Road	
REPRESENTATIVE OF	CITY	STATE	ZIP CODE	
<input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC	Lee's Summit	MO	64182	
<input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____	TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE		
	816-969-1000			
OFFICIAL TITLE: Solid Waste Superintendent (City of Lee's Summit)	E-MAIL Chris.Bussen@cityofls.net			
OFFICER <input checked="" type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____				
NAME Michael Shaw	<input checked="" type="checkbox"/> BOARD	<input type="checkbox"/> COUNCIL	ADDRESS 414 East 12th Street	
REPRESENTATIVE OF	CITY	STATE	ZIP CODE	
<input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC	Kansas City	MO	64106	
<input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____	TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE		
	816-513-3470			
OFFICIAL TITLE: Manager Solid Waste Division (City of KC, MO)	E-MAIL michael.shaw@kcmo			
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input checked="" type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____				
NAME Traey Lambertz	<input checked="" type="checkbox"/> BOARD	<input type="checkbox"/> COUNCIL	ADDRESS 102 E Wall St	
REPRESENTATIVE OF	CITY	STATE	ZIP CODE	
<input checked="" type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC	Harrisonville	MO	64701	
<input type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____	TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE		
	816-3808132			
OFFICIAL TITLE: Codes Director (Cass County)	E-MAIL traeyl@casscounty.com			
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____				

NAME Donna Koontz <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 115 South Main	
REPRESENTATIVE OF		CITY	STATE
<input checked="" type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC		Liberty	MO
<input type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE
		816-407-3333	
OFFICIAL TITLE: Facilities Director (Clay County)		E-MAIL dkoontz@claycountymo.gov	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Kirk Phillips <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS PO Box 160	
REPRESENTATIVE OF		CITY	STATE
<input checked="" type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC		Grain Valley	MO
<input type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE
		816-225-1674	
OFFICIAL TITLE: Highway Maintenance Supervisor (Jackson County)		E-MAIL kphillips@jacksongov.org	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Daniel Erickson <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 415 Third St ste 115	
REPRESENTATIVE OF		CITY	STATE
<input checked="" type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC		Platte City	MO
<input type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		TELEPHONE NUMBER WITH AREA CODE	FAX
		816-858-3368	
OFFICIAL TITLE: Director of Planning & Zoning (Platte County)		E-MAIL derickson@co.platte.mo.us	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Bob King <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 100 W Main St	
REPRESENTATIVE OF		CITY	STATE
<input checked="" type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC		Richmond	MO
<input type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE
		816-776-4507	
OFFICIAL TITLE: Presiding Commissioner (Ray County)		E-MAIL raycountycommissioners@yahoo.com	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Brad Foster <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 506 Main St	
REPRESENTATIVE OF		CITY	STATE
<input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC		Belton	MO
<input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE
		816-331-4331	
OFFICIAL TITLE: Assistant City Manager (City of Belton)		E-MAIL bfoster@belton.org	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Don Reimal <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 111 E Maple, PO Box 1019	
REPRESENTATIVE OF		CITY	STATE
<input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC		Independence	MO
<input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		TELEPHONE NUMBER WITH AREA CODE	FAX NUMBER WITH AREA CODE
		816-325-7027	
OFFICIAL TITLE: Mayor, City of Independence		E-MAIL dReimal@indepmo.org	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			

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NAME Ann Dwyer Sanders <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS #361 NW North Shore Dr.	
REPRESENTATIVE OF <input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC <input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		CITY Lake Waukomis	STATE MO
		TELEPHONE NUMBER WITH AREA CODE 816-741-2079	ZIP CODE 64151
		FAX NUMBER WITH AREA CODE	
OFFICIAL TITLE: Citizen (City of Lake Waukomis)		E-MAIL sanderskc@aol.com	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Steve Hansen <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 101 E Kansas	
REPRESENTATIVE OF <input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC <input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		CITY Liberty	STATE MO
		TELEPHONE NUMBER WITH AREA CODE 816-439-4501	ZIP CODE 64068
		FAX NUMBER WITH AREA CODE	
OFFICIAL TITLE: Director of Public Works (City of Liberty)		E-MAIL shansen@ci.liberty.mo.us	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Pat Hawver <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 2010 Howell Street	
REPRESENTATIVE OF <input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC <input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		CITY North Kansas City	STATE MO
		TELEPHONE NUMBER WITH AREA CODE 816-274-6004	ZIP CODE 64116
		FAX NUMBER WITH AREA CODE	
OFFICIAL TITLE: Director of Public Works (City of North Kansas City)		E-MAIL pahawver@nkc.org	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Kendall Welch <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 8880 Clark Street	
REPRESENTATIVE OF <input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC <input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		CITY Parkville	STATE MO
		TELEPHONE NUMBER WITH AREA CODE 816-741-7676	ZIP CODE 64152
		FAX NUMBER WITH AREA CODE	
OFFICIAL TITLE: Alderman (City of Parkville)		E-MAIL khwelch@hotmail.com	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input checked="" type="checkbox"/> OTHER _____			
NAME Sue Mikula <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 103 S. Sterling	
REPRESENTATIVE OF <input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC <input checked="" type="checkbox"/> CITY <input type="checkbox"/> OTHER: _____		CITY Sugar Creek	STATE MO
		TELEPHONE NUMBER WITH AREA CODE 816-252-4400	ZIP CODE 64054
		FAX NUMBER WITH AREA CODE	
OFFICIAL TITLE: Parks and Recreation Special Events Coordinator		E-MAIL smikula@sugar-creek.mo.us	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input type="checkbox"/> TREASURER <input type="checkbox"/> OTHER _____			
NAME Lisa McDaniel <input checked="" type="checkbox"/> BOARD <input type="checkbox"/> COUNCIL		ADDRESS 600 Broadway	
REPRESENTATIVE OF <input type="checkbox"/> COUNTY <input type="checkbox"/> PUBLIC <input type="checkbox"/> CITY <input checked="" type="checkbox"/> OTHER: Ex officio		CITY Kansas City	STATE MO
		TELEPHONE NUMBER WITH AREA CODE 816-701-8225	ZIP CODE 64105
		FAX NUMBER WITH AREA CODE	
OFFICIAL TITLE: MARC Solid Waste Program Manager/District Planner		E-MAIL lmcdaniel@marc.org	
OFFICER <input type="checkbox"/> CHAIR <input type="checkbox"/> VICE-CHAIR <input type="checkbox"/> SECRETARY <input checked="" type="checkbox"/> TREASURER <input checked="" type="checkbox"/> OTHER _____			

NAME See Attachment 5 for Council Mem <input type="checkbox"/> BOARD <input checked="" type="checkbox"/> COUNCIL		ADDRESS		
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OCT 30 2013

## ATTACHMENT 1 - GOALS AND ACCOMPLISHMENTS

Narrative for items 4, 5, and 6.

The MARC SWMD's purpose is to divert waste from the waste stream through waste reduction, reuse and recycling programs, with an ambitious goal of reducing the amount of waste going to landfills by 80 percent by 2023. To achieve the 80 percent waste diversion goal, the District has adopted multi-year strategies that encompass **waste reduction, recycling, and resource recovery**. Regional solid waste programs, grant funds, and technical assistance efforts help facilitate progress towards this regional goal.

The MARC SWMD's Integrated Solid Waste Management Plan (District Plan), adopted in 1994, contains flexible strategies designed to enable local governments to address solid waste management objectives. The District Plan recommends implementation strategies to allow cities and counties to select the most appropriate option based on local needs. The plan recommends at a minimum for local governments to:

- Create a citizen solid waste and recycling committee
- Provide for the collection of residential recyclable materials
- Practice sound waste reduction and recycling activities in local government facilities
- Promote commercial waste reduction and recycling activities
- Support environmental education efforts

The MARC SWMD works cooperatively with public and private organizations to advocate the implementation of waste reduction and recycling guidelines established in the District Plan.

A core set of major objectives and long-term priorities was established in the year 2000:

### Major objectives:

- Improve local/regional participation and commitment
- Increase efforts in education and public awareness
- Provide more training and support to district members
- Continue efforts to meet the district's waste-reduction goal
- Elevate recycling as a local and regional priority
- Develop (and expand) markets for recycled materials

### Long-term priorities:

- Target educational efforts to schools and general public
- Support market development for recovered materials
- Expand policy and legislative initiatives
- Implement district integrated solid waste management plan

The District's 2009 Sustainable Solid Waste Management Study established incremental steps to achieve 40, 60 and 80 percent waste diversion over time. Initial steps to achieve 40 percent waste diversion by

2013 focus on increased access to residential and commercial services, more public awareness and participation, and better data collection to collection to measure and monitor success. Subsequent goals of 60 and 80 percent build on the successes from improving basic services and the diversion of additional materials including organics and C&D materials.

To achieve the 80 percent waste diversion goal, the District has adopted multi-year strategies that encompass **waste reduction, recycling, and resource recovery** and are interwoven among the following key policy areas:

- **Regional Cooperation:** work together as a region on solid waste issues
- **Landfill Capacity:** new disposal facilities will be needed in the very near future
- **Waste Minimization and Diversion:** increase waste recovered for reuse, recycling and composting
- **Local Government Action:** advance programs and policies to promote the sound recovery and disposal of solid waste

To further implementation of the District Plan, the District has held strategic planning retreats since the year 2000. Outcomes of these sessions build on previous years' work and help to further the District's ongoing objectives and priorities. The last strategic planning retreat held October 19, 2011 established the following goals:

- **Goal:** Continue to implement current actions to advance solid waste policy initiatives: regional cooperation; landfill capacity; waste minimization and diversion; and local government action
- **Goal:** Target grant funds to improve waste diversion infrastructure, services and programs: curbside/drop-off recycling services; public awareness; regional recycling facilities; market development for glass; regional organics programs; special venues recycling; food waste; and, zero waste
- **Goal:** Effectively communicate availability core solid waste services and emerging issues like landfill capacity and solid waste contracting to the public and policy makers.
- **Goal:** Develop and track measures of diversion and disposal to demonstrate progress toward goals and work to establish more aggressive goals long term

The following key strategies were developed to support these goals with a major emphasis on improving participation in and access to waste reduction services through outreach and education:

- **Key Strategy:** Conduct infrastructure and planning initiatives to support the interim 40/2013 waste diversion goal
- **Key Strategy:** Expand intergovernmental partnerships & public and private partnerships
- **Key Strategy:** Promote understanding of issues and implement strategies to effectively manage and reduce waste
- **Key Strategy:** Communicate with local and state officials about solid waste issues and efforts
- **Key Strategy:** Use performance benchmarks or grade card to showcase involvement and participation

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- **Key Strategy:** Incorporate how-to's into residential, commercial and school-age public education and outreach
- **Key Strategy:** Support local governments with best practices, benchmarks, policies and technical assistance to enhance and expand accessibility of core solid waste services

The district continued to work on these goals during FY2013. Below is a statement of each goal along indicating major accomplishments (Table 1). Progress on individual strategies tied to these goals follows (Table 2).

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**TABLE 1. GOALS AND ACCOMPLISHMENTS**

FY12/13 PRIMARY GOALS	MAJOR ACCOMPLISHMENTS
<p><b>Continue to implement current actions to advance solid waste policy initiatives:</b></p> <ul style="list-style-type: none"> <li>• regional cooperation</li> <li>• landfill capacity</li> <li>• waste minimization and diversion</li> <li>• local government action</li> </ul>	<p>The District continues to communicate the core objective for the 40/2013 goal which is improving access and participation as part of the sustainable solid waste management strategy. The October 2011 Strategic Planning Session focused on:</p> <ul style="list-style-type: none"> <li>• The creation of benchmarks and community ranking systems on a spectrum of solid waste services.</li> <li>• An assessment of diversion to monitor progress toward the 2013 goal.</li> </ul>
<p><b>Target grant funds to improve waste diversion infrastructure, services and programs.</b></p>	<p>The District awarded 15 grants in FY13 in the amount of \$372,874. Grant projects include mattress reuse, curbside glass collection, book recycling, and various infrastructure projects for organics and recycling.</p> <p>The District received 17 grant applications for the FY14 grant call. Ten projects were recommended for funding totaling \$346,049. Projects of special interest are mattress recycling, book recycling, a new yard waste drop-off site, parks recycling, and food waste recycling.</p> <p>The Solid Waste Advisory Committee met in April, 2013 to review the existing grant targets. With input also from the Grant Review Committee and the Executive Board, the targets were narrowed to four areas: Organics Management; Construction and Demolition; Special Venue Recycling; and Drop-off Centers.</p>
<p><b>Effectively communicate availability core solid waste services and emerging issues like landfill capacity and solid waste contracting to the public and policy makers.</b></p>	<p>District staff continues to represent the district to key policy makers through involvement with the Eastern Jackson County Betterment Council, and the planning efforts of Kansas City and Lee's Summit.</p> <p>The District continues to engage the management council, through its bi-monthly meetings, and advisory committee in policy-making and best practice strategies. The district surveyed local governments and is developing a set of benchmarks regarding the availability of core solid waste services in the region.</p> <p>The RecycleSpot website continues to be well visited and averages 5,000 visitors per month.</p>
<p><b>Develop and track measures of diversion and disposal to demonstrate progress toward goals and work to establish more aggressive goals long term</b></p>	<p>The District has discussed potential benchmarks to measure progress towards the District's waste diversion goals to include measures, services, and policies to support diversion and sustainability measures. A survey of local governments was developed to begin the assessment of local programs and benchmarks. This work will continue into FY14.</p> <p>The district also contracted with a consulting firm to track diversion in the region. Work has begun to calculate a diversion rate and it is expected that this work will be completed in FY14.</p>

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**TABLE 2. STATUS OF MULTI-YEAR STRATEGIES**

MULTI-YEAR STRATEGIES	CURRENT STATUS
<p><b>Conduct a second phase in long-range infrastructure and program planning targeting an incremental approach to reach 80 percent diversion region-wide by 2023 starting with 40 percent by 2013</b></p> <ul style="list-style-type: none"> <li>• Determine the diversion infrastructure needs to expand processing and composting of materials derived from residential, commercial and C&amp;D sectors</li> <li>• Determine how to move to volume-based rates and mandate recycling and composting throughout district</li> <li>• Determine how to fund programs and infrastructure long term</li> <li>• Develop strategies to resolve solid waste issues using a multi-benefit approach, i.e. green jobs</li> <li>• Reach consensus on policies to guide future strategies, i.e., highest/best use, total environmental impact</li> </ul>	<p>The District promoted three policy strategies to be pursued that are intended to help communities achieve 40 percent waste diversion by 2023. These strategies, and the importance of each to reaching the district goals include:</p> <ul style="list-style-type: none"> <li>• Ordinances – Elements can include: service provider requirements: availability of recycling, materials to be accepted, types of containers, frequency, licenses, reporting, recycling plans for street fair permits. If enforced, ordinances can be very effective for increasing waste diversion in a community.</li> <li>• Licenses – Provide the ability to control solid waste business practices in a community by establishing requirements on facilities/processors used by the hauler, truck safety, hauler services offered, and reporting and education.</li> <li>• Citizen advisory committee - Community members are much more likely to respect and follow local ordinances if they are involved in an open process for developing and adopting them.</li> </ul> <p>The district facilitated discussions on these goals and developed a planning brief on solid waste ordinances. Briefs on licenses and committees are being prepared.</p> <p>Future program planning is targeted to focus on benchmarks to measure waste diversion.</p>
<p><b>Expand intergovernmental partnerships &amp; public and private partnerships to promote understanding of issues and implement strategies to effectively manage and reduce waste</b></p>	<p>The district continues to work with local governments to improve access to core solid waste services as part of the initial objective to reach the 40/2013 goal.</p> <p>Landfill capacity has stabilized for the immediate future. The Lee's Summit landfill is still anticipated to close in the 2016-2018 timeframe.</p>
<p><b>Communicate with local and state officials about solid waste issues and efforts; use performance benchmarks or grade card to showcase involvement and participation</b></p>	<p>RecycleSpot is an important tool for both public education and solid waste service information requiring continued improvements and staff time.</p> <p>A discussion about local government benchmarks continues with work anticipated to continue into FY14.</p>
<p><b>Incorporate the how-to component into residential, commercial and school-age public education and outreach</b></p> <ul style="list-style-type: none"> <li>• Continue to increase public participation and knowledge about recycling services</li> <li>• Build and expand efforts to catalyze comprehensive school programs</li> </ul>	<p>The District continues to support educational activities through district staff coordination of the Kansas City Environmental Education Network (KCEEN), Green Schools and RecycleSpot promotion.</p> <p>Media campaigns to inform local residents about recycling and waste reduction opportunities were conducted during the 2012 holidays and in spring 2013.</p>
<p><b>Support the work of local governments with best practices, benchmarks, policy development, and technical assistance to enhance and expand accessibility of core services (recycling, yard waste, HHW, bulky items, cleanup days) to all residents</b></p>	<p>The District continued a Recycling Networking Series, in which the quarterly lunches include feature speakers and provide an opportunity for businesses and governments to network with service providers.</p> <p>A new planning brief was created on the use of local ordinances to support regional recycling programs.</p> <p>Work on identifying and measuring benchmarks, such as procurement policies, public education efforts, and accessibility to curbside recycling services is anticipated to continue into FY14.</p>

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In the fall of 2012, the Executive Board identified two additional goals for District planning and outreach:

- Highlighting the economic impact of recycling. To address this goal, the District obtained a grant from the Environmental Improvement and Energy Resources Authority (EIERA) and the Missouri Association of Councils of Government (MACOG) to hold a "Resource Recovery Fair," which created an opportunity for local governments to learn how they can attract recycling-based business. The district also provided non-profit organizations the opportunity to learn how they can use revenues generated by recycling-based ventures to fund programs and services. Efforts to address this goal will continue into the next fiscal year.
- Recycling Education Campaign. For many years the district has had Recycling Education on its list of grant priorities. Due to a lack of applications requesting funds for this purpose, combined with a concern from the District's grant review committee members about the quality of educational components in grant applications, it was decided that the district would spearhead a regional recycling education campaign will be applicable and available to all district member communities. The district was initially intending to release a target grant call in June 2013, but was not able to do so because of the appropriations limitation established during the 2013 legislative session. The District intends to move forward with this campaign in FY14.

The District anticipates that previous goals will generally remain in place for FY14, with a few modifications to better reflect current trends and issues, as the District continues its efforts to create a regional vision of 80 percent diversion by 2023. The district will evaluate the multi-year strategies and continue to work with the Executive Board, Management Council, Advisory and Grant Review Committees to continue to develop strategies to complement the regional vision and District goals.

#### Enclosures

2012 MARC SWMD Financial Audit (electronic and hard copy previously submitted)  
2012 Annual Meeting & Awards (program and slide presentation)  
FY2013 Year in Review – Staff Accomplishments  
2012 Equipment Inventory (presented to Executive Board in January 2013)  
2013 District Meeting Calendar  
2013 HHW Program Brochure and Flier  
Ordinance Planning Brief  
Advisory Committee Distribution List  
Holiday Media Campaign Report  
Spring Cleaning Media Campaign Report  
MARC Environmental Blogs – recycling and waste reduction related posts  
MARC Facebook Posts – recycling and waste reduction related post  
RecycleSpot Twitter Posts

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## Attachment 2

### MARC Solid Waste Management District projects Fiscal Year 2013 (July 1, 2012 – June 30, 2013)

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#### E2012-001/ E2013-001 District Operations

##### Grants

- Number of grant applications received for 2013 Projects: **42** pre-applications were received; **23** full applications were received; **15** grants were selected for funding and **4** information sessions were conducted. The district-established 2013 grant priorities were:
  - drop-off recycling
  - glass diversion
  - regional yard waste drop-off/storm debris management
  - special venue recycling
  - food waste
  - construction and demolition waste
- Number of grant applications received for 2014 Projects: **34** pre-applications were received; **17** full applications were received; **10** were recommended for funding, and **4** information sessions were conducted. The district-established 2014 grant priorities are:
  - drop-off recycling centers with emphasis to include hard-to-recycle materials
  - organics management, to include yard waste, food waste, and storm debris management
  - special venue recycling, with emphasis on interactive educational opportunities
  - construction and demolition waste, with emphasis on residential services

##### Meetings

Executive Board meetings held: **6** meetings (September 19, 2012; November 14, 2012; January 16, 2013; February 14, 2013; March 20, 2013 and May 15, 2013)

Management Council Meetings: **4** meetings were held with a total of **120** in attendance:

- August 15, 2012: 33 attended
- February 20, 2013: 19 attended (inclement weather limited attendance)
- April 17, 2013: 38 attended
- June 19, 2013: 30 attended

The district held its annual meeting on Friday, Jan. 11, 2013 at the Mike Onka Memorial Building in Sugar Creek. This event was attended by **59** people. The district recognized several individuals and organizations that have made notable contributions to regional waste management and recycling efforts:

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- Elected Official: Ruth Hopkins
- Individual Supporter: Rick Caplan
- Green Event: Longfellow Neighborhood Lawn 'n' Leaf Brigade
- Green Business: Eden Alley Vegetarian Café
- Waste Industry: Goodwill of Western Missouri and Eastern Kansas
- Outgoing Board Member: Kathy Rose

The meeting also included a preview of the 2012 Residential Solid Waste Survey results. In keeping with the theme "Closing the books on 2012," several donated items that were made with discarded or disassembled books were given away in a raffle. The meeting program and slide show are provided with the enclosures.



MARC SWMD Annual Meeting

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Advisory Committee Meeting: April 25, 2013: **11** attendees

HHW Finance Committee Meetings: **2** meetings to discuss finances and establish per capita rate.

Other meetings staff regularly attended include:

- Eastern Jackson County Betterment Council,
- Solid Waste Advisory Board
- Planners Meetings
- MACOG meetings
- KC Chamber of Commerce Environmental Committee

### Household Hazardous Waste

HHW mobile events coordinated July 1 – December 31, 2012 and January 1 – June 30, 2013:

- Richmond 148 cars 10.25 tons of HHW collected
- Belton/Raymore 432 cars, 26.32 tons of HHW collected
- Platte Count 252 cars, 14.95 tons of HHW collected
- Harrisonville/Pleasant Hill 70 cars, 4.2 tons of HHW collected
- Sugar Creek/Liberty 192 cars, 9.5 tons of HHW collected
- Riverside/Parkville 122 cars, 5.5 tons of HHW collected
- Blue Springs 424 cars, 19.59 tons of HHW collected
- Pleasant Hill/Harrisonville 150 cars, 8.68 tons of HHW collected
- Kearney 294 cars, 13.57 tons of HHW collected
- Gladstone 198 cars, 7.28 tons of HHW collected
- **TOTAL 2,282 cars served and 119.88 tons of HHW collected**



To publicize the mobile events, as well as the HHW program in general, the district prepared and distributed the 2013 brochure. A copy of the brochure is provided with the enclosures.

### RecycleSpot.org

The district initiated an effort to upgrade the website and database, which is an integral part of district operations, to make the site more user-friendly for the public, staff, and service providers listed on the site. This work is expected to be completed in late 2013.



### District Administration

Quarterly reports: 4.

Annual Independent Financial Report: District audit was completed and audit report was submitted to MDNR.

Region E Performance Audit: MDNR conducted a performance audit of district operations in fall of 2012. Staff provided all necessary documentation to MDNR's independent auditors allowing the field

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work to be completed on time. Staff completed audit resolutions and prepared a report for submittal to MDNR in Fiscal Year 2014.

### **E2012-002/ E2013-002 Outreach**

The district shifted from print newsletters to using more social media to share the news and events. District staff posted **36** Facebook updates on the MARC Facebook page (over 1,800 followers) and sent **86** Twitter messages on the RecycleSpot.org Twitter account (over 170 followers). These updates highlight district events and other issues related to waste reduction, reuse and recycling (content is attached). The MARC Environmental Programs launched a blog page in early 2013. The district has posted **9** blogs to promote district programs and other areas of interest in waste reduction, reuse and recycling (see Enclosures for samples).

Number of recycling luncheons: **4**

- Answers to Your Plastics Recycling Questions – **30** in attendance
- Clothing and Textile Reuse and Recycling – **16** in attendance
- You've Got Hazardous Waste, Now What? – **21** in attendance
- Building Materials: Reuse, Recycling, and Disposal – **25** in attendance

Number of presentations and tabling events: **16**

Number of calls received on recycling information line: **216**

Holiday Media Campaign (report provided in Enclosures): Through this campaign the district reached approximately 1.4 million people in the KC area (includes duplication):

- 16.5% lift in visits to RecycleSpot.org over the same timeframe last year.
- The unique campaign URL (<http://www.recyclespot.org/Topics/nowasteholiday.aspx>) received **553** page views (498 of which were unique).

Spring Cleaning Campaign (report provided in Enclosures): This campaign earned an estimated 5.6 million gross impressions at a cost of \$2.20 per thousand impressions.

KCEEN hosted Students Grow with a Garden, an event to promote networking among professionals and supporters of green schools through the district. **23** were in attendance.

### **E2012-003/ E2013-003 Planning**

Methodology and Benchmarks Study – This project is in progress

Planning Brief – **1** technical brief on ordinances was prepared (see Enclosures).

### **Speaker Series on Recycling and Economic Development**

The district launched an economic development speaker series. The series, "Chasing Arrows, Growing Business: How Recycling Creates Jobs and Economic Opportunities," builds on previous studies that have

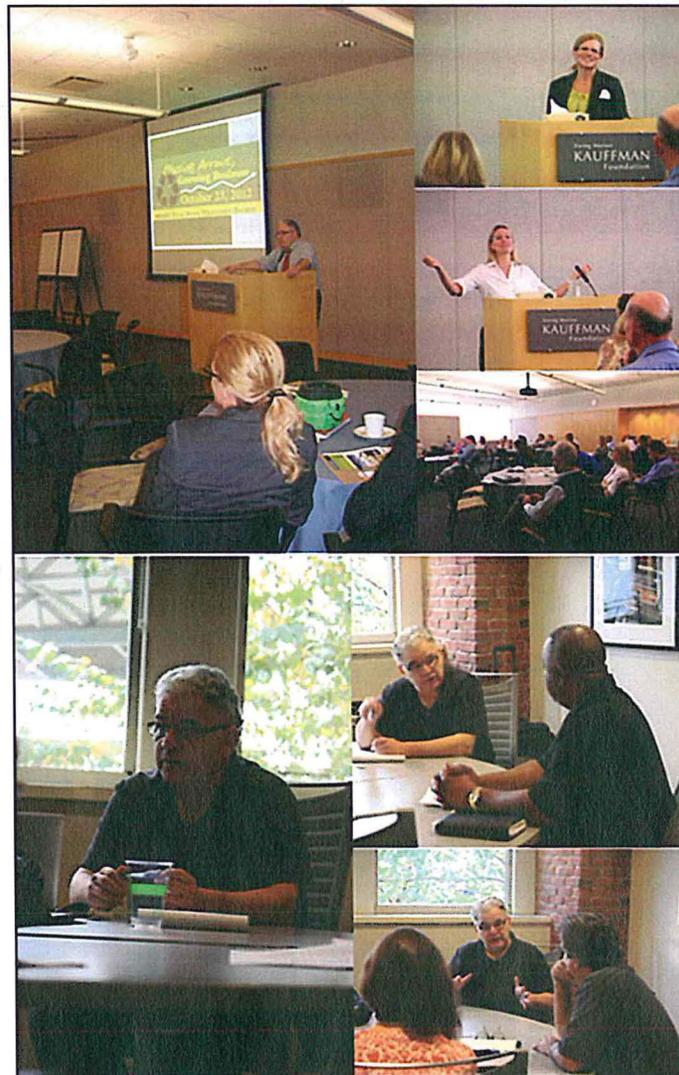
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OCT 30 2013

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quantified the economic impact of recycling and reuse, including the Environmental Protection Agency's 2001 "U.S. Recycling Economic Information Study" and the Environmental Improvement and Energy Resources Authority's 2005 "Missouri Recycling Economic Information Study (MOREIS)."

The first speaker was Neil Seldman; from the Institute for Local Self-Reliance in Washington, DC (funding for this workshop was provided by EIERA through a MACOG grant). Dr. Neil Seldman provided a foundation for the series by explaining how recycling stimulates economic development through job creation and led a workshop for local communities to learn how they can attract businesses that are end-users of recyclable materials. Additional speakers included Kristin Allen Tipton from EIERA and Noelle Morris for the Kansas City By-Product Synergy. The speaker session and afternoon workshop were attended by **46** individuals. The next day, **12** people met one-on-one with Mr. Seldman to explore opportunities to establish recycling-based businesses.



**Chasing Arrows Workshop – October 2012**  
**Neil Seldman, Kristin Allen Tipton, Noelle Morris**

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Our second speaker was Terry McDonald, St. Vincent de Paul of Lane County, Oregon. Mr. McDonald provided a look at how the nonprofit sector can implement recycling-based businesses to fund programs and services. The organization's 10 recycling enterprises generate revenue that funds a comprehensive local housing program. The session was attended by 38 individuals. That afternoon, 4 people met with Mr. McDonald individually to discuss recycling opportunities in the non-profit sector.



**Terry McDonald - Chasing Arrows Presentation – April 2013**

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ATTACHMENT 3 - ADDITIONAL SHEET FOR ITEM 10.

Project #	Project Name	These dollars reflect total expenditures in funding only.		Total Tons Diverted	Banned Tons Diverted	Avg. Cost Per Ton Diverted	Non-Diversion Project
		Cost of Project	Projects highlighted indicate grants with equipment.				
E2008-01	City of Gladstone - Regl YW/Brush Collection	\$51,624			808	\$64	
E2008-02	Paula Smolen - Simply Make A Difference School ED	\$13,015					X
E2008-03	Clay County Parks & Recreation - Parks Recycling	\$15,089		3		\$5,030	
E2008-04	City of Riverside - Bring Your Own Bag Reuse Project	\$3,890					X
E2008-05	In-The-Green Productions/Jack Kaufmann - HS ED	\$7,500					X
E2008-06	Foundation Workshop - Small Busn OCC Recycling	\$24,459		235		\$104	
E2008-07	Foundation Workshop - Community Recycling Center	\$15,970		247		\$65	
E2008-08	Town & Country Disposal - Material Recovery Facility	\$250,000		145,173		\$2	
E2008-09	Habitat ReStore - Habitat New Construction Recycling	Declined					
E2008-10	KCPT - Hit The Spot Television Campaign	\$44,000					X
E2008-11	City of Excelsior Springs - Recycling Center Site Imprv	\$30,658		808		\$38	
E2008-12	MARC SWMD - District Operations	\$305,176					X
E2008-13	MARC SWMD - Outreach	\$60,000					X
E2008-14	MARC SWMD - Plan Implementation	\$29,679					X
E2008-15	MARC SWMD - HHW	\$60,000			587	\$102	
E2009-01	City of Weatherby Lake - Recycling Waste	\$1,675		364		\$5	
E2009-02	Terri White - Hardin-Central Science Club Recycling	\$2,965		21		\$141	
E2009-03	GKC Hispanic Chamber - KC Latinos Go Green	\$25,000					X
E2009-04	Park University - Park Goes Green Campus Recycling	\$24,971		24		\$1,040	
E2009-05	City of Lee's Summit - Downtown Recycling	\$5,365		2		\$2,683	
E2009-06	Cass County Sustainability Committee - Education	\$8,802		83		\$106	
E2009-07	Carolyn's County Cousins - Venue Recycling	\$3,571		1		\$3,571	
E2009-08	Ripple Glass - Container Glass Collection/Education	\$300,000		4,622		\$65	
E2009-09	Bridging The Gap - KC Regional BPS Membership	\$14,000					X
E2009-10	City of Lake Waukomis - Yard Waste Management	\$2,581			5	\$516	
E2009-11	Longview MCC - Campus Recycling Program	\$8,002		13		\$616	
E2009-12	MARC SWMD - District Operations	\$335,873					X
E2009-13	MARC SWMD - Outreach	\$75,000					X
E2009-14	MARC SWMD - Plan Implementation	\$0					X
E2009-15	MARC SWMD - HHW	\$75,000			462	\$162	
E2010-001	Green Works - Shake Up Recycling Education	\$6,684					X
E2010-002	ReUse People of America - Diversion & Green Bldg. Trng.	\$60,387					X
E2010-003	Windswept Worm Farm - Composter	Declined					
E2010-004	UMKC - Recycling on the Go Program	\$15,100		0.1		\$215,714	
E2010-005	City of Blue Springs - Recycling Center	\$126,729		279		\$454	
E2010-006	IBS Industries - Eco Care Community Recycling	\$4,920		30		\$164	
E2010-007	City of Kansas City - Deramus Recycling Center Improv.	\$49,679		307		\$162	
E2010-008	Exchange Works/Earth Works - Recycling Program	Declined					
E2010-009	City of Raymore - Recycling Education	\$7,632					X
E2010-010	Clay County - Recycling Improvements	\$12,244		3		\$4,535	
E2010-011	MARC SWMD - District Operations	\$350,437					X
E2010-012	MARC SWMD - Outreach	\$25,000					X
E2010-013	MARC SWMD - Plan Implementation	\$0					X
E2010-014	MARC SWMD - HHW	\$75,000			580	\$129	
E2010-015	Blue Springs - Parks & Special Event Recycling	\$3,425		1		\$3,114	
E2010-016	Lee's Summit - Parks & Special Event Recycling	\$1,745		1		\$2,644	
E2010-017	Clay County - Parks & Special Event Recycling	Declined					
E2010-018	Gladstone - Parks Recycling	\$1,556		0.37		\$4,205	
E2010-019	Platte County - Parks Recycling	\$10,401		21		\$507	
E2010-020	Belton - Parks & Special Event Recycling	\$1,000		0.07		\$14,706	
E2010-021	Excelsior Springs - Special Event Recycling	\$915		0.22		\$4,159	
E2011-001	Reclamation of Usable Wood	\$35,729		1,315		\$27	
E2011-002	Zero Waste to Landfill Program	\$49,416		162		\$305	

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These dollars reflect total expenditures in funding only.		Cost of Project	Total Tons Diverted	Banned Tons Diverted	Avg. Cost Per Ton Diverted	Non-Diversion Project
Project #	Project Name					
E2011-003	Durable Medical Equipment Program	Declined				
E2011-004	Little Green Steps to a Happy Planet	\$29,685				X
E2011-005	CASCO Collection/Drop Off Recycling Project	\$28,228	275		\$103	
E2011-006	Creation Cleanup	\$1,699	1.7		\$999	
E2011-007	New Containers & Community Outreach	\$125,000	5,290		\$24	
E2011-008	BADSEED Residential Composting Program	\$43,200	16.53		\$2,613	
E2011-009	Waldo Store Equipment	\$17,571	1,027		\$17.11	
E2011-010	ReStore Marketing	\$49,962				X
E2011-011	Peculiar Pride Recycling Initiative	Declined				
E2011-012	MARC SWMD - District Operations	\$340,359				X
E2011-013	MARC SWMD - Outreach	\$50,000				X
E2011-014	MARC SWMD - Plan Implementation	\$0				X
E2011-015	MARC SWMD - HHW	\$50,000	215.7			
E2011-016	City of Grain Valley Parks Recycling	\$386	0.16		\$2,413	

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MARC SOLID WASTE MANAGEMENT DISTRICT  
District Grant Evaluation Review Form

PROJECT TITLE: \_\_\_\_\_

PROJECT CATEGORY \_\_\_\_\_

WASTE REDUCTION - WR

COMPOSTING - CO

EDUCATION - ED

RESEARCH & DEVELOPMENT - RD

COLLECTION/PROCESSING - CP

MARKET DEVELOPMENT - MD

ENERGY RECOVERY - ER

RECYCLING - RC

**EVALUATION CRITERIA**

**Conformance to State Policies and Targets**

1. **Conforms with State Resource Recovery Priorities:** *priority is granted to projects which work toward implementing Missouri's Policy on Resource Recovery (enclosed).*

10 points

The project promotes and/or practices waste reduction or reuse.

5 points

The project promotes and/or practices collection/processing, market development or composting.

2 points

The project promotes and/or practices recovery and use of energy from waste materials.

\_\_\_\_\_  
**Points**

2. **Reduces, reuses or recycles materials included on the District Targeted Materials List (enclosed):**

6 points

The project reduces, reuses or recycles a targeted material.

3 points

The project reduces, reuses or recycles a material not targeted by the District.

0 points

The project does not reduce, reuse or recycle any specific material.

\_\_\_\_\_  
**Points**

3. **Degree of waste reduction or recycling diversion:** *criterion will be judged by the amount of waste reduction or recycling diversion, with consideration given to cost per ton, resulting through the proposed process or service over the short or long term.*

10 points

Proposal will lead to significant diversion rates of targeted materials and provides credible evaluation procedures to determine if project goals are met;

5 points

Proposal will lead to moderate diversion rates and provides credible evaluation procedures;

0 points

Proposal will lead to marginal diversion rates and does not provide credible evaluation procedures.

\_\_\_\_\_  
**Points**

\_\_\_\_\_  
**SUBTOTAL for Conformance to State Policies**

**Cooperative Efforts/Community Impacts**

4. **Availability of Information/Service:** *criterion will be judged on the quality and accessibility of the method the project uses to disseminate information or services.*

5 points

High quality information/service will be readily available at no fee.

2 points

Information/service of medium quality or will be available for a fee.

0 points

Information is of low quality or will be kept proprietary.

\_\_\_\_\_  
**Points**

5. **Need for service, information or market:** *criterion will be evaluated by the evidence documenting the need for: i) the proposed service, information or market or ii) for the strength of commitments from the end-markets.*

10 points

Proposal provides compelling evidence of continued need which provides information/service/ market in target area.

5 points

Proposal demonstrates intermediate level of need which provides information/service/market in target area.

0 points

Proposal does not demonstrate need in the target area.

\_\_\_\_\_  
**Points**

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6. **Supply of Recovered Materials or Target Audience:** *criterion measures the strength of commitment for feedstock needed to complete a manufacturing or collection project or the documented availability of targeted materials or targeted audience in a waste reduction or education project, as documented by: letters of commitment, contracts or other verifiable documents.*

- 15 points Proposal identifies a committed supply of feedstock or available audience within the district necessary to complete the project goals.
- 5 points Proposal identifies a sufficient and regular supply of feedstock or available audience from within and outside of the district.
- 0 points Supply of feedstock or available audience is inadequate or questionable.

**Points**

7. **Cooperative Efforts:** *criterion will be judged by the evidence of efforts to work cooperatively with local governments and other partner organizations in the district, as documented by a letter, ordinance or resolution from the local governing body from the jurisdiction in which the project will be located.*

- 10 points Proposal includes documentation of support and approval of local governing body and support of other partner organization(s)
- 5 points Proposal includes documentation of support and approval of local governing body.
- 0 points Inadequate documentation of cooperative efforts is included in the proposal.

**Points**

8. **Community-based economic development:** *criterion will be judged by the evidence of efforts to promote sustainable economic development in the District.*

- 10 points Proposal promotes community-based economic development.
- 5 points Proposal promotes economic development.
- 0 points Proposal provides no documentation to support economic development.

**Points**

9. **Degree to which funding the project will impact existing entities in the MARC SWMD:** *criterion will measure the adverse impact of project funding on existing entities in the market segment.*

- 15 points Project will not have a negative impact on existing entities, and will have significant benefits on other entities.
- 10 points Project will have minor negative impacts, and benefits significantly outweigh negative impacts
- 5 points Project has a higher degree of negative impacts on existing entities, and lower benefits for existing entities.
- 0 Project will have a significant negative impact on existing entities, or the proposal does not address the issue.

**Points**

10. **Transferability of results:** *criterion will be evaluated by the extent to which project innovations and successes may be applied elsewhere in the district.*

- 10 points Proposal clearly demonstrates how program concept may be applied in other communities;
- 5 points Proposal demonstrates the possibility of transferring project results to other communities;
- 0 points Proposal does not demonstrate transferability.

**Points**

11. **Education:** *criterion will be judged by the degree of community outreach which promotes the project and/or improves participation in waste reduction, reuse and recycling practices.*

- 10 points Proposal clearly demonstrates community outreach methods identifying audience and number reached
- 5 points Proposal includes a community outreach component identifying audience
- 0 points Proposal does not include or demonstrate community outreach component

**Points**

**SUBTOTAL for Cooperative Efforts/Community Impact**

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## Administrative Considerations

### 12. Past Performance Rating:

#### **NEGATIVE POINTS**

- 0 points Applicant has demonstrated satisfactory performance in the administration of a previous grant project.
- 10 points Applicant has demonstrated less than satisfactory performance in the administration of a previous grant project
- 25 points Applicant has failed to meet the minimum performance requirements of a previous project funded by the district or MDNR, due to non-criminal mismanagement.
- 50 points Applicant has been convicted of defrauding the district or MDNR or has failed to honor a previous contractual agreement with the district or MDNR.

#### **Points**

### 13. Completeness of Application: *including applicant profile cover sheet, applicant checklist, budget form, time line, project site identification, executive summary, qualifications and the required attachments enumerated in the application package.*

#### **NEGATIVE POINTS**

- 0 points Specified areas are complete and no additional data is required to complete the review of the application.
- 5 points Specified areas are substantially complete, but additional data is required to complete the review.
- 20 points Specified areas are not complete and the data provided is insufficient for consideration of the entire application.

#### **Points**

### 14. Financial strategy, match, commitment and selected financial ratios: *criterion will measure quality of budget and applicant's financial stability to successfully implement project*

- 10 points Project has a detailed and comprehensive budget, including budget notes for itemized expenses over \$5,000, financing for the project is committed and documented. Financial reports indicate credit worthiness and financial stability of the applicant and the applicant's business or organization.
- 5 points Project budget may be less detailed or have questionable items, financing not completely secured, match requirements overstated, questionable or not yet committed. Financial reports indicate marginal credit worthiness and financial stability for the applicant and the applicant's business or organization
- 0 points Adequate project financing has not been demonstrated. Financial reports not submitted or indicate poor credit worthiness or financial stability. Project budget is vague or incomplete, financing questionable and match requirements uncertain or unsatisfactory.

#### **Points**

### 15. Managerial Experience of Applicant: *criterion measures the ability of the applicant to manage (i.e. personnel, financial administration, etc.) the project based on previous work experience and demonstrated expertise in the field. Are qualifications/resume provided for those managing the project?*

- 7 points Extensive experience (5 years or more).
- 3 points Limited experience.
- 0 points No experience.

#### **Points**

#### **SUBTOTAL for Administrative Considerations**

## Technical Considerations

### 16. Technical Capability of Applicant: *criterion measures the ability of the applicant to implement and operate the project based on previous work experience and demonstrated expertise in the field.*

- 7 points Extensive experience (5 years or more).
- 3 points Limited experience.
- 0 points No experience.

#### **Points**

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17. **Project Implementation:** *criterion measures the technical feasibility of completing the project in a realistic time frame.*
- 10 points      The project is likely to be implemented based on the timeline, technical specifications and budget provided in the application.
- 5 points        There are concerns that the project may not be implemented in a timely manner, based on the timeline, technical specifications and budget provided in the application.
- 0 points        The project is not likely to be implemented in a timely manner.

- 
18. **Compliance with Federal, State or Local Requirements (permits, waivers, licenses):** *criterion will evaluate the applicant's assessment of needed permits, waivers and/or licenses*
- 5 points        Projects which require permits, waivers or licenses have been obtained and are included in application, or none are necessary and is explained as requested.
- 1 point        Projects which require permits, waivers or licenses have been identified but not yet obtained
- 0 points        Requirements for permits, waivers or licenses have not been identified nor addressed.
- \_\_\_\_\_ **Points**

\_\_\_\_\_ **SUBTOTAL for Technical Considerations**

\_\_\_\_\_ **TOTAL POINTS      [150 points possible]**

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## Attachment 5

## MARC Solid Waste Management District - Member List

District Member	First	Last	Affiliation	Title	Phone	E-Mail	Address 1	City	State	Zip Code
Cass County	Wayne	Tiffany	Cass County Health Dept.			waynet@casscounty.com	300 S Main Street	Harrisonville	MO	64701
Cass County	Tracy	Lambertz	Cass County	Codes Director	816-3808132	tracy@asscounty.com	102 E Wall St	Harrisonville	MO	64701
Clay County	Katee	Porter	Clay County - Commission	Eastern Commissioner	816-473610	kporter@claycountymo.gov	1 Courthouse Sq	Liberty	MO	64068
Clay County	Donna	Koontz	Clay County - Facilities Management	Facilities Director	816-407-3333	dkoontz@claycountymo.gov	115 South Main	Liberty	MO	64068
Jackson County	Sandy	Mayer	Jackson County	Special Projects Coordinator	816-881-3282	smayer@jacksongov.org	415 E 12th St	Kansas City	MO	64106
Jackson County	Kirk	Phillips	Jackson County - Public Works	Highway Maintenance Supervisor	816-225-1674	kphillips@jacksongov.org	PO Box 160	Grain Valley	MO	64029
Platte County	Daniel	Erickson	Platte County - Planning & Zoning Dept.	Director of Planning & Zoning	816-858-3368	derickson@co.platte.mo.us	415 Third St ste 115	Platte City	MO	64079
Platte County	Greg	Sager	Platte County - Public Works	Public Works Director	816-858-2223	gsager@co.platte.mo.us	15955 273 Hwy	Platte City	MO	64079-9003
Ray County	Bob	King	Ray County	Presiding Commissioner	816-776-4507	raycountyc commissioners@yahoo.com	100 W Main St	Richmond	MO	64085
Ray County	Mike	Twyman	Ray County	Western Commissioner	816-7764507		100 W Main	Richmond	MO	64085
City of Archie	Les	Whiteside	City of Archie	Mayor	816-293-5601	cityofarchie@hotmail.com	401 S Main	Archie	MO	64725
City of Avondale	Ray	Portwood	City of Avondale	Mayor	816-453-7710		3007 Hwy 10	Kansas City	MO	64117
City of Belton	Brad	Foster	City of Belton	Assistant City Manager	816-331-4331	bfoster@belton.org	506 Main St	Belton	MO	64012
City of Blue Springs	Lauren	Gowdy	City of Blue Springs	Associate Planner	816-220-4504	lgowdy@bluespringsgov.com	903 W Main St.	Blue Springs	MO	64015
City of Buckner	Jerry	Shrout	City of Buckner	City Clerk	816-650-3191	jshrout@cityofbuckner.org	004 W Monroe	Buckner	MO	64016
City of Cleveland	Patricia	Masterson	City of Cleveland	Mayor	816-618-3412	cleveland@casstel.net	209 W Main St.	Cleveland	MO	64734
City of Drexel	Terry	Mayfield	City of Drexel	Mayor	816-619-2323	mayer@drexelmo.com	137 E Main	Drexel	MO	64742
City of Excelsior Springs	Chad	Birdsong	City of Excelsior Springs	Public Works Director	816-630-0755	cbirdsong@ci.excelsior-springs.mo.us	201 E Broadway	Excelsior Springs	MO	64024
City of Freeman	Jim	DeRemer	City of Freeman	Mayor	816-250-2902	freeman@mokancomm.net	PO Box 98	Freeman	MO	64746
City of Garden City	Randy	Jones	City of Garden City	City Administrator	816-862-8208	rjones@fairpoint.net	107 N 3rd St	Garden City	MO	64747
City of Gladstone	Tim	Nebergall	City of Gladstone	Director of Public Works	816-436-5442	timn@gladstone.mo.us	4000 NE 76th St	Gladstone	MO	64119
City of Glenaire	Pat	Slusher	City of Glenaire	Mayor	816-781-9919	anntucker@sbcglobal.net	309 Smiley Rd.	Liberty	MO	64068
City of Grain Valley	Ryan	Hunt	City of Grain Valley	Director of Public Works	816-847-6220	rhunt@cityofgrainvalley.org	711 Main	Grain Valley	MO	64075
City of Grandview	Dennis	Randolph	City of Grandview	Director	816-316-4855	drandolph@ci.grandview.mo.us	1200 Main St	Grandview	MO	64030
City of Greenwood	Marvin	Megee	City of Greenwood	Mayor	816-5376969	mayer@greenwoodmo.com	709 W Main St	Greenwood	MO	64034
City of Hardin	Bob	McCorkendale	City of Hardin	Mayor	660-398-4537	cityofhardin@embarqmail.com	PO Box 506	Hardin	MO	64035
City of Harrisonville	Kevin	Wood	City of Harrisonville	Mayor	816-380-3900	mayer@ci.harrisonville.mo.us	300 E Pearl St	Harrisonville	MO	64701
City of Independence	Don	Reimal	City of Independence	Mayor	816-325-7027	dReimal@indepdemo.org	111 E Maple, PO Box 1019	Independence	MO	64051
City of Kansas City	Michael	Shaw	City of KCMO - Solid Waste Division	Assistant To The Director	816-513-3470	michael.shaw@kcmo.org	414 East 12th Street, 23rd Floor			
City of Kansas City	Dennis	Murphey	City of KCMO-OEQ	Chief Environmental Officer	816-513-3459	dennis.murphey@kcmo.org	414 E 12th Street, 24th Floor	Kansas City	MO	64106
City of Kansas City	Marleen	Leonce	City of KCMO-Public Works	Solid Waste Coordinator	816-513-2542	marleen.leonce@kcmo.org	414 E 12th St 23 Fl	Kansas City	MO	64106
City of Kearney	Tom	Patterson	City of Kearney	Vacant						
City of Lake Lotawana	Howard	Chamberlin	City of Lake Lotawana	Alderman - Ward 2	816-635-2122	aldermanpatterson@hotmail.com	100 E Washington	Kearney	MO	64060
City of Lake Tapawingo	Rocky	Queen	City of Lake Tapawingo	Mayor	816-578-4215	Howard.Chamberlin@LakeLotawana.org	100 Lake Lotawana Rd	Lake Lotawana	MO	64086
City of Lake Waukomis	Ann	Dwyer Sanders	Lake Waukomis	Mayor	816-229-3722	mayer@laketapawingomo.org	144 Anchor Dr	Lake Tapawingo	MO	64015
City of Lake Winnebago	Steve	Besermin	City of Lake Winnebago	Citizen	816-741-2079	sandersk@aol.com	#361 NW North Shore Dr.	Lake Waukomis	MO	64151
City of Lawson	Bryan	Richison	City of Lawson	Director of Public Works		lwpubworks@comcast.net	10 Winnebago Dr.	Lake Winnebago	MO	64034
City of Lee's Summit	Chris	Bussen	City of Lee's Summit	City Administrator	816-580-3217	cityadmin@cityoflawsonmo.org	PO Box 185	Lawson	MO	64062
City of Liberty	Steve	Hansen	City of Liberty	Solid Waste Superintendent	816-969-7739	Chris.Bussen@cityofls.net	1971 SE Hamblen Road	Lee's Summit	MO	64082
City of Lone Jack	Ken	Krawchuk	City of Lone Jack	Director of Public Works	816-439-4501	shansen@ci.liberty.mo.us	101 E Kansas	Liberty	MO	64068
City of North Kansas City	Pat	Hawver	City of North Kansas City	Mayor	816-697-2503	cityclerk@lonejackmo.org	207 N Bynum Rd	Lone Jack	MO	64070
City of Oak Grove	Mark	Fulks	City of Oak Grove	Director of Public Works	816-274-6004	pahawver@nkc.org	2010 Howell Street	North Kansas City	MO	64116
City of Orrick	Trish	Wartenbee	City of Orrick	Mayor		csmith@cityfoakgrove.com	PO Box 805	Oak Grove	MO	64075
City of Parkville	Kirk	Rome	City of Parkville	City Clerk	816-770-3607	trishorrickcity@aol.com	PO Box 227	Orrick	MO	64077
City of Peculiar	Carl	Brooks	City of Peculiar	Director of Public Works	816-741-7676	pwdirector@parkvillemo.com	8880 Clark	Parkville	MO	64152
City of Platte City	Leonard	Hendricks	City of Platte City	City Engineer	816 779-5212 ext. 228	cbrooks@cityofpeculiar.com	600 Schug Ave.	Peculiar	MO	64078
City of Platte Woods	John	Smedley	City of Platte Woods	Public Works Director	816-858-4815	lhendricks@plattcity.org	400 Main St	Platte City	MO	64079
City of Pleasant Hill	Mark	Randall	City of Pleasant Hill	Mayor	816-741-6688	Jsmedley@cityofplattewoods.org	6750 NW Tower Dr	Platte Woods	MO	64151
City of Pleasant Valley	David	Slater	City of Pleasant Valley	City Administrator	(816) 540-3135	admin@pleasanthill.com	203 Paul Street	Pleasant Hill	MO	64080
City of Raymore	Steve	Welch	City of Raymore	Mayor	816-781-3996	dslaterpvm@aol.com	6500 Royal Rd	Pleasant Valley	MO	64068
City of Raytown	David	Bower	City of Raytown	Assistant Director of Public Works	816-331-2377	swelch@raymore.com				
City of Richmond	Ron	Brohammer	City of Richmond	Mayor	816-737-6000	david.bower@populous.com	10000 E 59th St	Raytown	MO	64133
City of Riverside	Kathy	Rose	City of Riverside	City Administrator	816-776-5304 x103	rbrohammer@cityofrichmondmo.org	205 Summit St	Richmond	MO	64085
City of Smithville	Steven	Garrett	City of Smithville	Mayor	816-741-3993	krose@riversidemo.com	2950 NW Vivion Rd	Riverside	MO	64150
City of Sugar Creek	Stan	Salva	City of Sugar Creek	City Administrator	816-532-3897	sgarrett@smithvillemo.org	107 W Main St	Smithville	MO	64089
City of Tracy	Rita	Rhoads	City of Tracy	Mayor	816-252-4400	mayer@sugar-creek.mo.us	103 S Sterling	Sugar Creek	MO	64054
City of Weatherby Lake	Tanya	Finn	City of Weatherby Lake	Alderman	816-858-5555		PO Box 318	Tracy	MO	64079
City of Weston	Michael	Large	City of Weston	Alderman - East Ward	816.587.9957	tkfinn@yahoo.com	7200 NW Eastside Dr	Weatherby Lake	MO	64152
City of Wood Heights	John	Allen	City of Wood Heights	Public Works Superintendent	816-640-5477	large.wpww@westonmo.us	300 Main Street	Weston	MO	64098
Village of Claycomo	Jim	Stoufer	Village of Claycomo	Mayor	816-630-7900	woodheightsmo@yahoo.com	2098 E Ridge Dr	Wood Heights	MO	64024
				Chairman	816-452-5539	jstoufer@kc.rr.com	115 E Us Highway 69	Kansas City	MO	64119-3112

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### SWMD Advisory Committee - Distribution List

First	Last	Title	Company	Phone	E-Mail	Address 1	City	State Abb.	Zip Code
Bob	Akers	Executive Director	The Surplus Exchange	816-472-0444	bobakers@surplusexchange.org	1107 Hickory	Kansas City	MO	64101
Brian	Alferman				balferman@planetreuse.com		Kansas City	MO	64120
Kevin	Anderson		Missouri Organic Recycling	816-483-0908	kevin@missouriorganic.com	7700 E 40 Hwy	Kansas City	MO	64129
Nick	Babcock		Republic Services		nick.babcock@republicservices.com	3150 N 7th St.	Kansas City	KS	66115
Richard	Batliner	Owner	Midwest Shredding	816-471-6720	richardbatliner@midwestshredding.com	501 N Atlantic	Kansas City	MO	64116
Travis	Batliner		Midwest Shredding	816-471-6720	travisbatliner@midwestshredding.com	501 N Atlantic	Kansas City	MO	64116
Bret	Belmore		City Scrap Metal	816-525-4322	bretbelmore@yahoo.com	1638 SE Decker	Lee's Summit	MO	64081
Matt	Bowen		Pink Hill Acres C&D Landfill	816-921-8200	matt@superiorbowen.com	2501 Manchester Trfwy	Kansas City	MO	64129
Trey	Bowen		Pink Hill Acres C&D Landfill	816-921-8200	trey@superiorbowen.com	2501 Manchester Trfwy	Kansas City	MO	64129
Raynard	Brown		Advantage Metals		rjb@advantagerecycling.com				
Chuck	Byrd		Jims Disposal	816-221-1932	cbyrd@sbcglobal.net	930 N Chestnut Trfy	Kansas City	MO	64127
Mike	Clagett	Vice President	Deffenbaugh Industries, Inc.	800-654-7470	mclagett@deffenbaughinc.com	PO Box 3220	Shawnee	KS	66203
Thomas	Coffman	Senior Vice President	Deffenbaugh Industries, Inc.	800-654-7470	tcoffman@deffenbaughinc.com	PO Box 3220	Shawnee	KS	66203
Kate	Corwin	President and Founder	Green Works in Kansas City	816-304-8400	kate@greenworkskc.org	4334 McGee Street	Kansas City	MO	64111
Sherrri	Davis	Owner	Compost Connection, Inc.	816-761-8300	orders@compostconnection.com	12000 Cartwright	Grandview	MO	64030
Kevin	Delaney	General Manager	Manchester Transfer & Recycle	816-920-6697	kevin@delaney@manchestertransferandrecycle.com	7801 E Truman Rd	Kansas City	MO	64126
Mark	Donahoo		Republic Services		mdonahoo@republicservices.com				
Dusty	Ferrell		Ted's Trash Service		dferrell88@gmail.com	10900 E. Truman Rd.	Independence	MO	64052
Ted	Ferrell		Ted's Trash Service	816-2521594	teddyferrell@gmail.com	10900 E Truman Rd	Independence	MO	64052
Karl	Fett	Environmental Manager	Missouri Department of Natural Resources	816-622-7000	karl.fett@dnr.mo.gov	500 NE Colbern Rd	Lee's Summit	MO	64086
Steve	Fishman	Waste Management Specialist	US EPA	913-551-7158	fishman.steve@epa.gov	901 N 5th St	Kansas City	KS	66101
Mary	Flynn	vice-pres	Flynn's Raytown Disposal Service, Inc	816-358-1211	mary@flynnsdisposal.com	9610 east 55th st	raytown	MO	64133
Sadie	Gardner	Recycling Operations Manager	Bridging The Gap	816-561-1061 X 135	sadie.gardner@bridgingthegap.org	1427 W. 9th St. Ste. 201	Kansas City	MO	64101
Kurt	Gerdes	Director, Resource Recovery	Lafarge N.A.		Kurt.Gerdes@lafarge-na.com	600 SW Jefferson St.	Lee's Summit	MO	64063
Seanna	Haston		Roll Off Service	-3805566	rolloffservice@gmail.com	PO Box 431	Harrisonville	MO	64701
Bob	Housh	FORMER Executive Director	Metropolitan Energy Center	816-531-7283	housh@kceenergy.org	3808 Paseo	Kansas City	MO	64109
Paul	Howe	Vice President	Deffenbaugh Industries	913-208-0739	phowe@deffenbaughinc.com	2601 Midwest Drive	Kansas City	KS	66111
Gary	Inselman		National Fiber	913-321-3394	gary.inselman@nationalfibersupply.com	3210 North 7th St. Trafficway	Kansas City	KS	66115
Cheri	Kelley		Platte Valley Sanitation		info@plattevalleysanitation.com				
Jeff	Kintzle	Area President	Republic Services / Allied Waste	816-521-3111	jkintzle@republicservices.com	1220 S. Brookeide Avenue	Independence	MO	64050
Dave	Lane		Glen L. DeHart		davelane53@aol.com				
Leland	Madden			816-229-0593	lanzmad@yahoo.com	3023 S Owens School Road	Independence	MO	64057
Dan	McGraw		City of Independence	816-325-7174	adanielmcgraw@gmail.com	111 E Maple	Independence	MO	64051
Bob	Painter			816-532-3841	paint@robertobpainter.com	12802 NE Mt. Olivet Road	Kansas City	MO	641166
J R	Pesek		Town & Country Disposal		jr@townandcountrydisposal.net	23201 E 235 St	Harrisonville	MO	64701
Storm	Ramos		Platte Valley Sanitation		storm@rapidremovaldisposal.com				
Cliff	Roberts		Always Green		alwaysgreen1@live.com				
Rick	Robson		Hallmark Cards, Inc.	816-274-3748		PO Box 419580, Mail Drop #359	Kansas City	MO	64141
Bernie	Sabbert		Systech		bernie.sabbert@lafarge-na.com				
Jim	Samuelson		Midwest Shredding Service		jimsamuelson@midwestshredding.com		Kansas City		
Pam	Shawbaker		Ted's Trash Service		pam@tedstrash.com				
Evan	Smalley				evansmalley@yahoo.com	3200 91 St	Kansas City	MO	64132
Stacia	Stelk	Executive Director	Ripple Glass		stacia@rippleglass.com			MO	
Nick	Sterbach		Batliner Paper Stock		nicks@batlinerpaperstock.com				
Joshua	Trask		Lasercycle	913-307-2164		8208 Nieman Road	Lenexa	KS	66214
Donna	Utter		Ripple Glass		donna@rippleglass.com				
Mike	Utz		Boulevard Brewing Company		mutz@boulevard.com	2501 Southwest Blvd.	Kansas City	MO	64108
Ernest	Wassmann	Owner	Silvertooth Partners	816-560-6396	ewassmann@live.com	25108 Milton Thompson Road	Lees Summit	MO	64086
Jack	Willey		Willey's Material Recovery & Transfer		jack@kcmr.com	4020 Winchester	Kansas City	MO	64129
Maureen	York		Envirostar Waste Services	-2203227	maureen@kcmr.com	2116 NW Harbor Pl	Blue Springs	MO	64015

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